shared with trustees ahead of the general election. The Board discussed the ETF's relationship with other organisations. It considered the challenges around mandatory membership, and the lack of visibility/awareness of the FE and Skills sector, although it was noted that *InTuition* is an important and powerful resource.

The Board considered the Systems of Change report, including the key themes of improvement, inspection, intervention, influencing, and intersectionality. **The Board noted that this high-level messaging should be shared at the ETF Member Group meeting on 7 June, and to help clarify the boundaries between the ETF and other organisations. The Board asked for an update on discussions with key sector bodies to be included in the CE 0.28geeting on 2.6(ons)-2 (i & 2.6(oTJ0.011.1(t)-60.5 (E .6(t)-6(or)66 10.5 ept11.2 (G)-66(r)-4-66(er)**

3.1 Reflections and future meetings

The Board received the future meeting dates and noted that the online session on 20 June would focus on people and culture, with an update on the brand project to be circulated via e-mail. It was noted that the next formal Board meeting was to be held on 18 September at Kirklees College. The Executive was asked to arrange planning, including accommodation and plans for a Board dinner, the night before the September Board meeting. The Board reflected on a positive meeting with constructive challenge and robust discussion.

3.2 Any other business

The Board expressed its thanks and farewell to the outgoing Executive Director of Corporate Services. There was no other business.